

06 September 2022 at 7.00 pm

Council Chamber, Argyle Road, Sevenoaks

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Finance & Investment Advisory Committee

Supplementary Agenda

	Pages	Contact
8. Financial Monitoring 2022/23 - to the end of July 2022	(Pages 1 - 36)	Alan Mitchell Tel: 01732227483

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FINANCIAL MONITORING 2023/23 - TO THE END OF JULY 2022

Finance and Investment Advisory Committee - 6 September 2022

Report of: Deputy Chief Executive and Chief Officer - Finance & Trading

Status: For Consideration

Also considered by: Cabinet - 20 September 2022

Key Decision: No

Executive Summary:

The economic consequences of the recent pandemic, alongside other global events, has seen inflation rise to a thirty-year high, with households across the District feeling the effects of a rise in the cost of living. Sevenoaks District Council is not immune to these economic pressures both in terms higher costs but also higher demand on its services.

During the pandemic, the financial strength and flexibility afforded by the Council's still unique rolling ten year budget meant that the Council was able to take sound financial decisions to minimise the impact as much as possible. This means the authority remains in a far stronger position than much of the rest of local government.

This report updates Members on the authority's forecast financial position and sets out measures proposed to address the challenges being faced.

This report supports the Key Aim of: Effective Management of Council Resources

Portfolio Holder: Cllr. Matthew Dickins

Contact Officers: Alan Mitchell, Ext. 7483

Adrian Rowbotham, Ext. 7153

Recommendation to Finance and Investment Advisory Committee:

- a) That the report be noted, and any comments be forwarded to Cabinet.
- b) That the proposed method of addressing the impact of the national pay negotiations be recommended to Cabinet.

Recommendation to Cabinet:

- a) Cabinet considers any comments from Finance and Investment Advisory Committee and notes the report.
- b) That the proposed method of addressing the impact of the national pay negotiations be endorsed.

Reason for recommendation:

Sound financial governance of the Council.

It is important that Members and officers alike should continue to be mindful of those areas in which risks and opportunities may arise so the Council can continue to thrive financially and, in so doing, deliver valued services for the District's residents, such as its trademark weekly rubbish and recycling collection. Indeed, this approach was recognised and praised in the recent independent LGA Corporate Peer Challenge.

Introduction and Background

- 1 At the May meeting of the Finance and Investment Advisory Committee a report was presented outlining areas of financial pressure that might materialise during the year ahead (Financial Monitoring 2022/23 - Early Indications).
- 2 Since then progress on the national pay negotiations has seen a final offer for 2022/23, thus affording greater certainty to our financial planning. Details of the award and a suggested course of action are set out below.
- 3 Meanwhile, the other areas of noteworthy potential financial impact remain broadly the same, as do their likelihood, impact and proposed remedies.

Staff Pay Costs

- 4 The National Employers for local government services have recently made a final offer for 2022/23 of £1,925 per person. This equates to an average increase of 5.8% in the Council's staff costs against a figure of 2% in the ten year budget. In cash terms, this is £600,000 above the budgeted assumption.

(Note this is not included in the forecast variance in the attached appendices).

- 5 It is proposed that in the interests of prudent financial management this be considered as two costs: the mid-year expense and the separate ongoing commitment in future years.
- 6 For this year alone officers recommend two steps. First, offsetting the increase in staff costs with any net surplus that may arise from our membership of the Kent and Medway Business Rates Pool - based on previous years, this is estimated to be £250,000. Second, drawing the balance from the Budget Stabilisation Reserve. Both steps are consistent with the principles which govern the use of the funds since, in the case of the former, the receipts are ordinarily treated as a windfall and therefore committed to reserves to meet future expenditure and, with the latter, the Budget Stabilisation Reserve's purpose is to assist in smoothing out peaks and troughs over the course of the ten year budget period. Furthermore, to ensure there is no long term impact on the Budget Stabilisation Reserve, it is suggested that a corresponding savings or income be identified as part of the 2023/24 Budget which can replenish the Reserve over the course of the ten year budget - in other words, committing to reserves an anticipated £35,000.
- 7 For the future expenditure (i.e. 2023/24 onwards), officers recommend addressing the cost through the forthcoming budget setting process, adopting the same approach which has seen the authority successfully meet other financial challenges.

Other Areas of Note

- 8 Members will note from the appendices that the challenges and areas of potential impact remain broadly as set out in the Financial Monitoring 2022/23 - Early Indications report, with some likely to prove transitory, others potentially mitigatable midyear, and others more structural and therefore likely to be brought forward as part of the forthcoming budget setting process.
- 9 Equally, favourable variances are forecast in areas such as Corporate Management and parking income.
- 10 As at the end of July 2022, these amount to a forecast year end unfavourable variance of 3.3%, or £572,000 against a net revenue budget of £17.297m.
- 11 Officers will continue to closely monitor the situation and look for further ways to reduce the overspend and report to Members on a regular basis. This will be closely linked to the work on setting the budget for 2023/24 which

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commences with the Financial Prospects report to FIAC and Cabinet in early November.

Net Service Expenditure - Favourable Variances

- 12 Retained Business Rates - Income of £2.226m forms part of the 2022/23 budget. In previous years any receipts over and above this amount, including those that result from being a beneficiary of the Kent Business Rates Pool have been transferred to the Budget Stabilisation Reserve but it is recommended that this year it is used to help offset any overspend. We are currently waiting for the initial estimate but it is expected to be approximately £250,000.
- 13 The financial impact of pay costs - the expenditure forecasts on staff costs is £16,000 below budget. There are currently vacancies within Finance, Corporate Services, Transformation & Strategy and Revenue & Benefits. However, some of the underspend on salaries is being used to fund agency staff.
- 14 Within Corporate Management a favourable variance of £35,000 is being forecast due to additional grant money received to fund the additional National Insurance Levy costs incurred elsewhere..
- 15 Income - the Council receives a number of different income streams to help balance the budget and details in relation to the main streams are included in Appendix B. At the end of July, income as detailed within the report is below budget in some areas such as Land Charges but positively is above budget in areas such as Taxi Licensing, Car Parking - On Street & Car Parks, Planning - Development Management and Building Control.
- 16 Car Parks and On-Street Parking income are recovering well and are forecasting a favourable variance of £90,000 and £60,000, respectively. The budget has been reduced by 20% compared to prior to the pandemic and is being increased by 5% annually in line with the 10 year budget.

Net Service Expenditure - Unfavourable Variances

- 17 Land Charges are forecasting an unfavourable variance of £56,000 due to a downturn in volumes of searches and corresponding income.
- 18 Direct Services are forecasting an unfavourable variance of £600,000. This is due to a number of reasons including the higher refuse volumes than pre pandemic which has contributed to the additional cost of agency staff and the requirement to hire vehicle where existing vehicles are being repaired due to the increased wear and tear. There has also been an underachievement of the increased income budget for trade waste as businesses recover from COVID-19.

- 19 Within Support - Central Offices an unfavourable variance of £90,000 is being forecasted. This is to reflect the increase in utility costs caused by world events. This is an estimation as utility bills are received later in the year.
- 20 Investment Returns - the return to date on the treasury management investments held by the Council is just below budget with interest received totalling £43,000 compared to a budget of £46,000 for the year to date. This is due to a number of factors. Firstly, the current interest rate on investments remains very low, secondly the available cash which we can invest is greatly reduced from previous years due to the funding of the capital programme, Quercus 7 acquisitions. However, the investment returns the Council investing in Multi-Asset Investment Funds are producing good returns so far.

Future Issues and Risk Areas

- 21 Chief Officers have considered the future issues and risk areas for their services and the impacts these may have on the Council's finances as follows:
- A future pressure on homelessness may be seen once current host placements end for the Government's Homes for Ukraine Scheme. Additional funding for homelessness pressures arising from the Homes for Ukraine Scheme has been allocated by KCC, which could potentially contribute to temporary accommodation costs.
 - Lower income for Print Studio services from both internal and external customers.
 - Costs of unscheduled District Council by-elections.
 - Land Charges income to be kept under review throughout the year due to current market downturn.
 - Covid-19 continues to have a potential impact on income levels and expenditure. Service pressures and vehicle hire and repairs continue to cause issues for Direct Services.
 - Possibility of a further increase in car parking income due to price increases which took effect in August.
 - There remains the risk that planning decisions and enforcement action will be challenged, either at appeal or through the Courts.
 - Recruiting to vacant posts continues to be difficult.
 - The financial impact of proposed changes to the Planning System will need to be carefully considered.
 - Cost of living impact on service demands.

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- Volatility in the markets around utility prices.
- Rental income pressures due to market volatility.
- Pressures on maintenance budgets due to increased costs and redundant services in buildings requiring update.
- Possible capital expenditure required for upgrading of building equipment and components.
- Property Investment Strategy - Ongoing effect of COVID-19 on income and expenditure.

Key Implications

Financial

The financial implications are set out elsewhere in this report.

Legal Implications and Risk Assessment Statement

Under Section 151 of the Local Government Act 1972, the Section 151 officer has statutory duties in relation to the financial administration and stewardship of the authority.

Detailed budget monitoring is completed on a monthly basis where all variances are explained. Future risk items are also identified.

Equality Assessment

The decisions recommended through this paper have a remote or low relevance to the substance of the Equality Act. There is no perceived impact on end users.

Net Zero Implications

The decisions recommended through this paper have a remote or low relevance to the council's ambition to be Net Zero by 2030. There is no perceived impact regarding either an increase or decrease in carbon emissions in the district, or supporting the resilience of the natural environment.

Appendices

Appendix A - July 2022 Budget Monitoring Commentary

Appendix B - July 22 Financial Information

Background Papers

None

Adrian Rowbotham

Deputy Chief Executive and Chief Officer - Finance & Trading

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	Budget to Date £'000	Forecast difference at year end	Forecast Outturn £'000	Actual to end of July 22 £'000	Variance to date £'000	Total Annual Forecast Variance £'000	Explanation for year end variances greater than £10k (starred items)
People and Places							
Contain Outbreak Management Fund 2021/22	0	0	0	15	15	0	Pending payment of outstanding funding allocation from KCC COMF.
Domestic Abuse Duty	0	0	0	-25	-25	0	Government funding received in advance for DA Co-ordinator post
KCC Helping Hands	0	0	0	-35	-35	0	Funding received in advance from the Kent County Council (KCC) for Helping Hands Projects
Leisure Development	11	0	11	0	-11	0	Payment of Sencio's management fee and Advantage payments are subject to the previous year's audited accounts being provided by the Trust and are currently outstanding.
Tourism	9	0	9	-176	-185	0	Grants received ahead of spend.
West Kent Partnership	-39	0	-39	-12	27	0	External funding not yet received.
Youth	22	0	22	8	-14	0	Grant received in advance from KCC as part of Local Childrens Partnership Group
Future Issues/Risk Areas	Ongoing impact of COVID-19 on the leisure industry and Council owned leisure facilities - consultancy review completed.						

	Budget to Date £'000	Forecast difference at year end	Forecast Outturn	Actual to end of July 22 £'000	Variance to date £'000	Total Annual Forecast Variance £'000	Explanation for year end variances greater than £10k (starred items)
Development and Conservation							
Building Control	-54	0	-54	-75	-21	0	Fee income ahead of profile. Any over-recovery will be reinvested in the service.
Conservation	43	0	43	62	19	0	Additional investment in the delivery of the service.
LDF Expenditure	0	0	0	58	58	0	Spend to be funded from reserves.
Planning - Development Management	-30	0	-30	-64	-33	0	Small number of high fee applications in first quarter offsetting a decline in general case numbers.
Planning - Enforcement	114	0	114	130	16	0	Additional investment in the delivery of the service.
Planning - Development Management - Software Project	0	0	0	-120	-120	0	External funding received ahead of spend.
Future Issues/Risk Areas	There remains the risk that planning decisions and enforcement action will be challenged, either at appeal or through the Courts. Recruiting to vacant posts continues to be difficult. The financial impact of proposed changes to the Planning System will need to be carefully considered.						

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Finance and Investments	Budget to Date £'000	Forecast difference at year end	Forecast Outturn	Actual to end of July 22 £'000	Variance to date £'000	Total Annual Forecast Variance £'000	Explanation for year end variances greater than £10k	
Asset Maintenance Direct Services	14	0	14	2	-12	0	Spend behind profile	
Benefits Admin	65	0	65	14	-50	0	New burdens funding and grants received ahead of spend.	
Dartford Rev&Ben Partnership Hub (SDC costs)	786	0	786	750	-35	0	Current underspend due to staff turnover, currently under review	
Dartford Audit Partnership Hub (SDC Costs)	73	-16	57	57	-16	-16	Salary underspend due to vacancy.	
Local Tax	-140	0	-140	-129	11	0	Current unerachivement on enforcement income	
Misc. Finance	438	0	438	409	-29	0	Minor variances on various codes	
Future Issues/Risk Areas	Covid-19 continues to have a potential impact on income levels and expenditure.							

	Budget to Date £'000	Forecast difference at year end	Forecast Outturn £'000	Actual to end of July 22 £'000	Variance to date £'000	Total Annual Forecast Variance £'000	Explanation for year end variances greater than £10k
Cleaner and Greener							
Asset Maintenance Other Corporate Properties	12	0	12	27	15	0	Overspend offset by underspends elsewhere.
Asset Maintenance Leisure	64	0	64	40	-25	0	Spend currently behind profile.
Asset Maintenance Support & Salaries	32	0	32	14	-18	0	Spend currently behind profile.
Car Parks	-340	-90	-430	-365	-26	-90	Parking charge income improving.
CCTV	93	0	93	179	86	0	Annual payments ahead of profile.
Car Parking - On Street	-107	-40	-147	-120	-12	-40	Parking charge income improving.
EH Environmental Protection	121	0	121	168	47	0	Agency and staff costs to be offset by external funding.
Parking Enforcement - Tandridge DC	-1	0	-1	-29	-28	0	Income collected on behalf of Tandridge to be paid over.
Licensing Partnership Hub (Trading)	5	0	5	-8	-14	0	Salary underspend due to vacancy.
Licensing Regime	20	0	20	-27	-47	0	Income ahead of profile relating to Premises licenses.
Markets	-146	0	-146	-201	-55	0	Additional income from Swanley Sunday market will be partially offset by additional spend.
Parks Greensand Commons Project	0	0	0	24	24	0	Externally funded project. Spend will be reclaimed.
Parks - Rural	59	0	59	47	-12	0	Coppicing income received at start of year.
Refuse Collection	1,010	0	1,010	987	-23	0	Recycling credits - accrual to be reversed
Street Cleansing	524	0	524	537	13	0	Vehicle repair costs.
Support - Central Offices	345	90	435	346	2	90	Variance projected for utility bills which come in later in the year.
Support - General Admin (Post/Scanning)	79	0	79	101	22	0	Current overspend based on central postage costs offset by underspends within service areas and potential rebate on mail costs

Cleaner and Greener	Budget to Date £'000	Forecast difference at year end	Forecast Outturn £'000	Actual to end of July 22 £'000	Variance to date £'000	Total Annual Forecast Variance £'000	Explanation for year end variances greater than £10k
Direct Services Trading account	-209	600	391	-44	165	600	<p>There is an on-going overspend on agency staff in this area, and a project team brought forward a recruitment drive to reduce this, which came into effect from November 2021, however on-going delivery pressures and staff absences have regrettably increased agency staff use. This situation has been made considerably worse by the accumulation of outstanding leave during the pandemic. Agency staff have been required in order to maintain service levels to cover the general service, but also to deal with the huge increase in collected curbside weights, which stands at around an extra 20% compared to last year. Due to the ageing fleet and increased collected weights, there have been multiple breakdowns resulting in ongoing additional hire and repair costs to maintain the service and fleet.</p> <p>Commercial income has been impacted by Covid-19 due to the effect on businesses throughout the year. Despite the positive work carried out by the Business Development Team there is still a significant shortfall in income, although a slight and slow recovery is taking place.</p> <p>During the quarter tight budget management has been instigated, putting off planned larger spends and reviewing projects that could be delayed, while only ordering basic service requirements.</p>
Future Issues/Risk Areas	Covid-19 continues to have a potential impact on income levels and expenditure.						

	Budget to Date £'000	Forecast difference at year end	Forecast Outturn £'000	Actual to end of July 22 £'000	Variance to date £'000	Total Annual Forecast Variance £'000	Explanation for year end variances greater than £100k
Housing and Health							
Homeless	203	0	203	258	55	0	Number of TA/Emergency Accommodation placements continues to reduce. Reviewing outstanding accruals
Housing Energy Retraining Options (HERO)	21	0	21	-21	-43	0	Grant received in advance for Accommodation for Ex Offenders funding and staff underspend due to vacant posts.
Homes for the Ukrainians	0	0	0	-451	-451	0	First quarter funding received in advance from KCC for Homes for Ukraine Scheme.
KCC Helping Hands	0	0	0	-26	-26	0	Funding received in advance from the Kent County Council (KCC) for Helping Hands Projects
Rough Sleepers Initiative 2022-25	0	0	0	-127	-127	0	First tranche of funding paid in advance.
Future Issues/Risk Areas	Ongoing Temporary Accommodation costs within the district due to increases in homelessness. Recruitment to vacant posts being completed, all Covid-19 placements ended on 30 June 2021 and a TA Charging Policy to come into effect from October.						

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Improvement and Innovation	Budget to Date £'000	Forecast difference at year end	Forecast Outturn £'000	Actual to June 22 £'000	Column 3	Variance to date £'000	Total Annual Forecast Variance £'000	Explanation for year end variances greater than £10k (starred items)
Asset Maintenance IT	101	0	101	147		46	0	Spend as per asset maintenance plan
Corporate Management	377	-35	342	314		-63	-35	Underspend due to the NHS & Social Care Levy still to be cleared.
Corporate - Other	66	-6	60	0		-66	-6	Savings generated from vacant posts exceeding budget.
Economic Development Property	206	0	206	230		24	0	Overspend on salaries budget due to recruitment needs and associated costs.
Elections	27	0	27	56		29	0	Overspend due to unscheduled By-Elections and invoicing for the costs of a Town Council Election
Land Charges	-39	56	17	-16		23	56	Forecast adverse variance due to downturn in volumes of searches and corresponding income
Register of Electors	49	0	49	38		-11	0	
Administrative Expenses - Corporate Services	6	0	6	-4		-11	0	Grant funding received for one off IT specialist training
Support - Contact Centre	292	0	292	275		-17	0	Current overspend based on staff turnover, eoy position expected as per budget
Support - General Admin (Print Shop)	-9	0	-9	25		34	0	Income from both external and internal customers is below the budgeted level for this first quarter.
Support - IT	588	13	601	603		16	13	Projected overspend on central telephony, currently under review.
Future Issues/Risk Areas	IT Asset Maintenance spend as per 10 year plan resulting in draw down from reserves in current year. Lower income for Print Studio services from both internal and external customers. Costs of unscheduled District Council by-elections.							

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Position as at the end of July 22	Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Annual Variance £'000	Annual Variance %
People and Places	32	844	844	0	0.0
Development and Conservation	211	931	931	0	0.0
Finance and Investments	1,598	3,152	3,136	(16)	(0.5)
Cleaner and Greener	2,071	5,339	5,899	560	10.5
Housing and Health	(489)	1,232	1,232	0	0.0
Improvement and Innovation	2,242	6,031	6,055	24	0.4
Services Total	5,665	17,529	18,097	568	3.2
Adjustments to Reconcile to amount to be met from reserves: Capital Charges outside the General Fund	(20)	(60)	(60)	0	0.0
Adjustments to Reconcile to amount to be met from reserves: Support Services outside the General Fund	(57)	(172)	(172)	0	0.0
NET SERVICE EXPENDITURE	5,587	17,297	17,865	568	3.3
New Homes Bonus	(270)	(810)	(810)	0	0.0
Retained Business Rates	(742)	(2,226)	(2,226)	0	0.0
Council Tax	(3,947)	(11,841)	(11,841)	0	(0.0)
Contribution from Collection Fund	(9)	(27)	(27)	0	0.0
Local Council Tax Support (LCTS)	(245)	(110)	(110)	0	0.0
Services Grant	(39)	(159)	(159)	0	0.0
Lower Tier Services Grant	(82)	(103)	(103)	0	0.0
Summary excluding Investment Income	253	2,021	2,589	568	28.1
Investment Property Income	(502)	(1,517)	(1,517)	0	0.0
Interest Receipts	(43)	(188)	(184)	4	(1.6)
OVERALL TOTAL	(291)	316	888	572	181.0
Planned Appropriation to/(from) Reserves	(412)	(1,235)	(1,235)	0	
Other Reserve Movements	0	920	920	0	
Supplementary Estimates	0	0	0	0	
(Surplus)/Deficit	(702)	(0)	572	572	

Appendix B : Summary by Service

Position as at the end of July 22	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
People & Places SDC Funded	£'000	£'000	£'000	£'000	£'000	£'000
All Weather Pitch	(2)	(2)	(0)	(5)	(5)	-
Community Safety	42	43	(2)	130	130	-
Community Development Service Provisions	-	(6)	6	(6)	(6)	-
The Community Plan	11	13	(2)	38	38	-
Grants to Organisations	167	171	(4)	200	200	-
Leisure Contract	44	50	(6)	341	341	-
Leisure Development	-	11	(11)	21	21	-
Admin Expenses - People & Places Communities	7	6	1	22	22	-
Tourism	(176)	9	(185)	33	33	-
West Kent Partnership	(12)	(39)	27	-	-	-
Youth	8	22	(14)	66	66	-
Total People & Places SDC Funded	88	278	(190)	840	840	-
People & Places Externally Funded	£'000	£'000	£'000	£'000	£'000	£'000
Contain Outbreak Management Fund 2021/22	15	-	15	-	-	-
Domestic Abuse Duty	(25)	-	(25)	-	-	-
KCC Helping Hands	(35)	-	(35)	-	-	-
Local Strategic Partnership	-	-	-	4	4	-
Partnership - Home Office	3	-	3	-	-	-
Police & Crime Commissioners (PCCs)	(21)	(17)	(3)	-	-	-
Community Sports Activation Fund	1	-	1	-	-	-
Sportivate Inclusive Archery Project	(0)	-	(0)	-	-	-
West Kent Enterprise Advisor Network	13	8	5	-	-	-
West Kent Partnership Business Support	(7)	-	(7)	-	-	-
People & Places Externally Funded	(56)	(10)	(46)	4	4	-

Position as at the end of July 22	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Total People & Places	32	268	(236)	844	844	-

Position as at the end of July 22	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Development and Conservation	£'000	£'000	£'000	£'000	£'000	£'000
Building Control Partnership Members	3	-	3	-	-	-
Building Control Partnership Hub (SDC Costs)	0	-	0	-	-	-
Building Control	(75)	(54)	(21)	(161)	(161)	-
Conservation	62	43	19	129	129	-
Dangerous Structures	1	1	0	3	3	-
Planning Policy	125	125	(0)	491	491	-
LDF Expenditure	58	-	58	-	-	-
Planning - Appeals	65	58	7	214	214	-
Planning - CIL Administration	11	11	(0)	(68)	(68)	-
Planning - Counter	-	(2)	2	(6)	(6)	-
Planning - Development Management	(64)	(30)	(33)	(72)	(72)	-
Planning - Enforcement	130	114	16	341	341	-
Planning - Development Management - Software Project	(120)	-	(120)	-	-	-
Administrative Expenses - Building Control	0	4	(4)	12	12	-
Administrative Expenses - Planning Services	15	12	3	48	48	-
Total Development and Conservation	211	281	(70)	931	931	-

Position as at the end of July 22	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Finance and Investments	£'000	£'000	£'000	£'000	£'000	£'000
Asset Maintenance CCTV	11	6	5	19	19	-
Asset Maintenance Countryside	-	3	(3)	9	9	-
Asset Maintenance Direct Services	2	14	(12)	42	42	-
Asset Maintenance Playgrounds	4	5	(2)	16	16	-
Asset Maintenance Public Toilets	-	5	(5)	16	16	-
Benefits Admin	14	65	(50)	48	48	-
Benefits Grants	(8)	(8)	0	(25)	(25)	-
Dartford Rev&Ben Partnership Hub (SDC costs)	750	786	(35)	(1)	(1)	-
Dartford Audit Partnership Hub (SDC Costs)	57	73	(16)	(0)	(16)	(16)
Housing Advances	-	1	(1)	1	1	-
Local Tax	(129)	(140)	11	(78)	(78)	-
Misc. Finance	409	438	(29)	1,643	1,643	-
Administrative Expenses - Chief Executive	3	5	(1)	20	20	-
Administrative Expenses - Finance	15	15	(1)	25	25	-
Administrative Expenses - Revenues and Benefits	0	-	0	-	-	-
Administrative Expenses - Strategic Property	1	-	1	-	-	-
Support - Rev & Ben Control	77	77	0	232	232	-
Support - Counter Fraud	17	17	0	52	52	-
Support - Audit Function	67	71	(4)	214	214	-
Support - Exchequer and Procurement	66	69	(3)	207	207	-
Support - Finance Function	80	88	(8)	256	256	-
Support - Legal Function	89	89	0	267	267	-
Support - Procurement	-	2	(2)	7	7	-
Support - Property Function	20	18	1	55	55	-
Treasury Management	52	48	4	126	126	-
Total Finance and Investments	1,598	1,749	(151)	3,152	3,136	(16)

Position as at the end of July 22	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Cleaner and Greener	£'000	£'000	£'000	£'000	£'000	£'000
Asset Maintenance Argyle Road	24	27	(3)	80	80	-
Asset Maintenance Other Corporate Properties	27	12	15	35	35	-
Asset Maintenance Hever Road	15	14	2	41	41	-
Asset Maintenance Leisure	40	64	(25)	193	193	-
Asset Maintenance Support & Salaries	14	32	(18)	142	142	-
Asset Maintenance Sewage Treatment Plants	2	3	(1)	9	9	-
Bus Station	12	10	2	8	8	-
Car Parks	(365)	(340)	(26)	(1,495)	(1,585)	(90)
CCTV	179	93	86	281	281	-
Civil Protection	17	20	(3)	52	52	-
Dartford Environmental Hub (SDC Costs)	(0)	-	(0)	-	-	-
Car Parking - On Street	(120)	(107)	(12)	(271)	(311)	(40)
EH Commercial	102	105	(3)	320	320	-
EH Animal Control	2	12	(10)	23	23	-
EH Environmental Protection	168	121	47	375	375	-
Emergency	24	28	(4)	83	83	-
Parking Enforcement - Tandridge DC	(29)	(1)	(28)	(35)	(35)	-
Estates Management - Buildings	16	15	0	(13)	(13)	-
Estates Management - Grounds	53	44	9	133	133	-
Housing Other Income	(5)	(5)	(1)	(14)	(14)	-
Housing Premises	(14)	(5)	(9)	17	17	-
Licensing Partnership Hub (Trading)	(8)	5	(14)	(2)	(2)	-
Licensing Partnership Members	-	-	-	-	-	-
Licensing Regime	(27)	20	(47)	56	56	-
Asset Maintenance Operatives	3	2	1	6	6	-
Markets	(201)	(146)	(55)	(343)	(343)	-
Decarbonisation Fund Net ZERO 2030	3	-	3	65	65	-
Parks - Greensand Commons Project	24	-	24	-	-	-

Position as at the end of July 22	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Parks and Recreation Grounds	39	46	(7)	139	139	-
Parks - Rural	47	59	(12)	181	181	-
Public Transport Support	-	0	(0)	0	0	-
Refuse Collection	987	1,010	(23)	2,868	2,868	-
Administrative Expenses - Direct Services	1	-	1	-	-	-
Administrative Expenses - Health	1	1	0	5	5	-
Administrative Expenses - Licensing	0	2	(2)	7	7	-
Administrative Expenses - Property	0	1	(1)	3	3	-
Administrative Expenses - Transport	2	2	0	7	7	-
Street Cleansing	537	524	13	1,564	1,564	-
Support - Central Offices	346	345	2	496	586	90
Support - Central Offices - Facilities	65	64	1	231	231	-
Support - General Admin	-	2	(2)	5	5	-
Support - General Admin (Post/Scanning)	101	79	22	247	247	-
Support - Health and Safety	-	3	(3)	5	5	-
Support - Direct Services	23	22	1	69	69	-
Direct Services Trading account	(44)	(209)	165	(275)	325	600
Taxis	(4)	2	(6)	7	7	-
Public Conveniences	15	16	(1)	36	36	-
Total Cleaner and Greener	2,071	1,992	79	5,339	5,899	560

Position as at the end of July 22	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
	£'000	£'000	£'000	£'000	£'000	£'000
Housing and Health						
Contain Outbreak Management Fund 2021/22	2	-	2	-	-	-
Gypsy Sites	6	(2)	9	(6)	(6)	-
Health Improvements	11	11	(1)	34	34	-
Homeless	258	203	55	654	654	-
Housing Clinically Extremely Vulnerable 21/22	0	-	0	-	-	-
Housing Register	20	22	(2)	46	46	-
Kent Housing Group Grant	5	-	5	-	-	-
Disabled Facilities Grant Administration	0	-	0	(50)	(50)	-
Housing	75	71	4	162	162	-
Housing Initiatives	30	21	9	63	63	-
Housing Pathway Co-ordinator	(10)	-	(10)	-	-	-
Homelessness Prevention	7	-	7	-	-	-
Needs and Stock Surveys	1	-	1	-	-	-
Housing Energy Retraining Options (HERO)	(21)	21	(43)	64	64	-
Homes for the Ukrainians	(451)	-	(451)	-	-	-
KCC Helping Hands	(26)	-	(26)	-	-	-
Private Sector Housing	94	88	6	265	265	-
Rough Sleepers Initiative 2022-25	(127)	-	(127)	-	-	-
Admin Expenses - People & Places Housing	2	-	2	-	-	-
One You - Your Home Project	0	-	0	-	-	-
One You KPH	(17)	(20)	3	-	-	-
Dementia Area Project - Run Walk Push	1	-	1	-	-	-
One You Health Checks	8	7	0	-	-	-
Homelessness Funding	(376)	(384)	8	-	-	-
PCT Initiatives	10	-	10	-	-	-
KCC Specialist Weight Management	8	-	8	-	-	-
Total Housing and Health	(489)	40	(529)	1,232	1,232	-

Position as at the end of July 22	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Improvement and Innovation	£'000	£'000	£'000	£'000	£'000	£'000
Action and Development	-	3	(3)	8	8	-
Asset Maintenance IT	147	101	46	302	302	-
Civic Expenses	16	17	(0)	18	18	-
Consultation and Surveys	-	-	-	4	0	(4)
Corporate Management	314	377	(63)	1,287	1,252	(35)
Corporate Projects	12	13	(1)	39	39	-
Corporate - Other	-	66	(66)	100	94	(6)
Democratic Services	57	57	(0)	172	172	-
Economic Development	27	24	3	39	39	-
Economic Development Property	230	206	24	455	455	-
Elections	56	27	29	124	124	-
External Communications	89	81	8	227	227	-
Land Charges	(16)	(39)	23	(114)	(58)	56
Members	152	160	(8)	483	483	-
Performance Improvement	6	7	(1)	(0)	(0)	-
Register of Electors	38	49	(11)	202	202	-
Administrative Expenses - Corporate Services	(4)	6	(11)	21	21	-
Administrative Expenses - Legal and Democratic	35	39	(4)	72	72	-
Administrative Expenses - Transformation and Strategy	3	2	1	6	6	-
Administrative Expenses - Human Resources	13	6	8	9	9	-
Street Naming	(0)	1	(1)	2	2	-
Support - Contact Centre	275	292	(17)	874	874	-
Support - General Admin	11	14	(3)	182	182	-
Support - General Admin (Print Shop)	25	(9)	34	(41)	(41)	-
Support - IT	603	588	16	1,149	1,162	13
Support - Human Resources	151	149	2	411	411	-
Total Improvement and Innovation	2,242	2,236	6	6,031	6,055	24
Total SDC	5,665	6,565	(901)	17,529	18,097	568

Appendix B : Salaries

Position as at the end of July 22	Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast £'000	Annual Variance £'000	Annual Variance %
Development and Conservation					
Building Control	108	348	348	0	0%
Planning Services	681	1,996	1,996	0	0%
	789	2,343	2,343	0	0%
Finance and Investments					
Chief Executive	73	220	220	0	0%
Finance	310	1,018	1,002	(16)	-2%
Revenues and Benefits	530	1,693	1,693	0	0%
Strategic Property	234	626	626	0	0%
	1,146	3,557	3,541	(16)	0%
Cleaner and Greener					
Direct Services	1,443	4,450	4,450	0	0%
Health	210	646	646	0	0%
Licensing	149	499	499	0	0%
Property	149	467	467	0	0%
Transport	208	624	624	0	0%
	2,159	6,686	6,686	0	0%
Housing and Health					
Places Housing	322	857	857	0	0%
	322	857	857	0	0%
Improvement and Innovation					
Corporate Services	582	1,821	1,821	0	0%
Legal and Democratic	185	638	638	0	0%
Transformation and Strategy	209	662	662	0	0%
Human Resources	144	428	428	0	0%
	1,120	3,550	3,550	0	0%
People and Places					
Places Communities	104	330	330	0	0%
	104	330	330	0	0%
Sub Total	5,640	17,324	17,308	(16)	0%
Council Wide - Vacant Posts	0	(30)	(30)	0	0%
Staff Recruitment and Retention	0	73	73	0	0%
TOTAL SDC Funded Salary Costs	5,640	17,367	17,351	(16)	0%
Places Communities*	90	136	136	0	0%
Places Housing*	69	154	154	0	0%
Strategic Property*	40	216	216	0	0%
Externally Funded Total	200	506	506	0	0%
TOTAL Salary Costs	5,840	17,873	17,857	(16)	0%

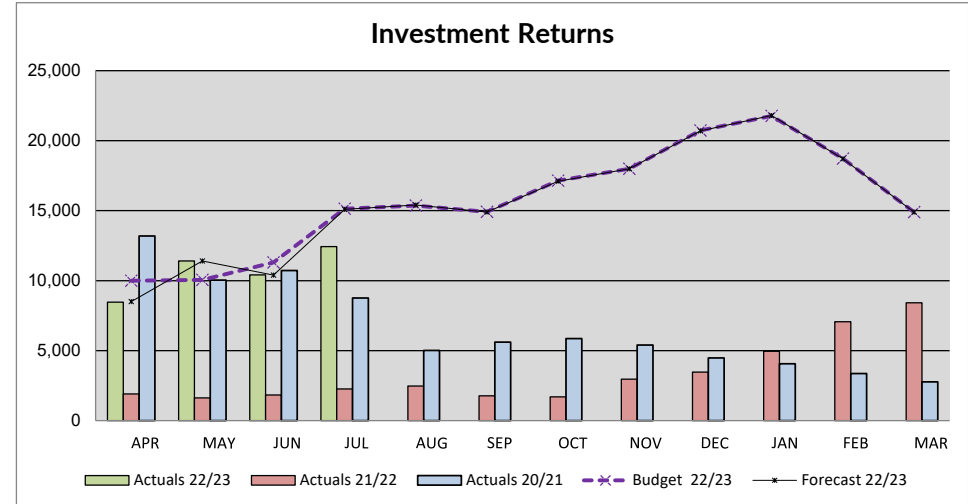
*Externally Funded & Funded from other sources (gross figures). Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.

Agenda Item 8

Appendix B : Staffing Stats - Position as at the end of July 22	Budget FTE*	Staff FTE	Agency FTE	Casual FTE	July 2022 Total	June 2022 Total2
Development and Conservation						
Building Control	7.00	6.00			6.00	6.00
Planning Services	40.75	39.68			39.68	38.68
Finance and Investments						
Chief Executive	1.00	1.00			1.00	1.00
Finance	17.81	14.81			14.81	15.81
Revenues and Benefits	43.78	40.84		0.23	41.07	41.03
Strategic Property	10.00	8.86	1.00		9.86	13.81
Cleaner and Greener						
Direct Services	124.68	114.28	19.26		133.54	130.94
Health	11.72	12.19			12.19	12.19
Licensing	10.59	9.80		0.09	9.89	10.15
Property	5.00	5.00			5.00	5.00
Transport	16.62	16.38			16.38	16.97
Housing and Health						
Housing	17.31	21.74			21.74	22.31
Improvement and Innovation						
Corporate Services	50.85	48.54			48.54	48.54
Legal and Democratic	7.50	6.00			6.00	5.68
Transformation and Strategy	19.35	17.16			17.16	17.16
Human Resources	9.37	8.76			8.76	8.76
People and Places						
Communities & Business	4.50	4.00			4.00	4.00
Sub Total	397.83	375.04	20.26	0.32	395.62	398.03
Externally Funded						
People & Places	3.35	5.69			5.69	5.19
People & Places - Housing	4.00	3.68	1.00	0.00	4.68	4.38
Strategic Property (Ext)	4.95	2.95			2.95	0.00
Sub total	12.30	12.32	1.00	0.00	13.32	9.57
Total	410.13	387.36	21.26	0.32	408.94	407.60
Number of staff paid in July 22: 417 permanent, 2 casuals						

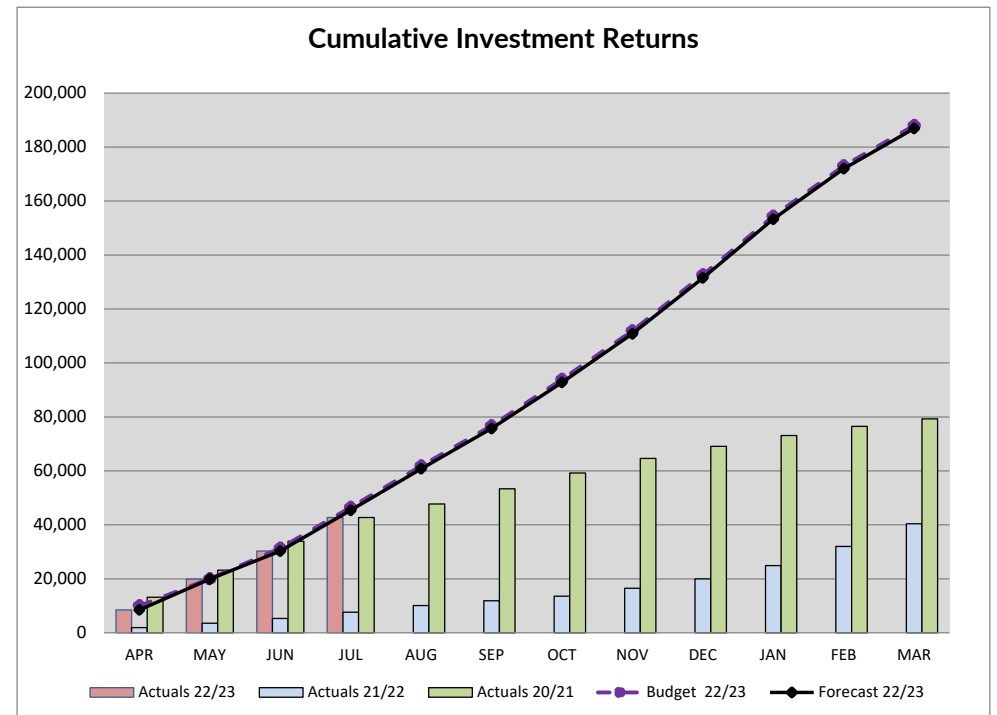
6 Investment Returns

	Actuals 20/21	Actuals 21/22	Actuals 22/23	Budget 22/23	Variance	Forecast 22/23
APR	13,190	1,900	8,467	9,994	-1,527	8,500
MAY	10,041	1,620	11,405	10,060	1,345	11,400
JUN	10,719	1,829	10,412	11,301	-889	10,400
JUL	8,761	2,261	12,431	15,139	-2,708	15,100
AUG	5,010	2,471		15,358		15,400
SEP	5,612	1,774		14,911		14,900
OCT	5,867	1,696		17,143		17,100
NOV	5,397	2,963		17,986		18,000
DEC	4,484	3,467		20,724		20,700
JAN	4,060	4,958		21,766		21,800
FEB	3,367	7,065		18,718		18,700
MAR	2,769	8,424		14,900		14,900
	79,277	40,428	42,715	188,000	-3,779	186,900



INVESTMENT RETURNS (CUMULATIVE)

	Actuals 20/21	Actuals 21/22	Actuals 22/23	Budget 22/23	Variance	Forecast 22/23
APR	13,190	1,900	8,467	9,994	-1,527	8,500
MAY	23,231	3,520	19,872	20,054	-182	19,900
JUN	33,950	5,349	30,284	31,355	-1,071	30,300
JUL	42,711	7,610	42,715	46,494	-3,779	45,400
AUG	47,721	10,081		61,852		60,800
SEP	53,333	11,855		76,763		75,700
OCT	59,200	13,551		93,906		92,800
NOV	64,597	16,514		111,892		110,800
DEC	69,081	19,981		132,616		131,500
JAN	73,141	24,939		154,382		153,300
FEB	76,508	32,004		173,100		172,000
MAR	79,277	40,428		188,000		186,900



BUDGET FOR 22/23 188,000
 FORECAST OUTTURN 186,900

CODE:- **YHAA 96900**

N.B.

These are the gross interest receipts rather than the interest remaining in the General Fund

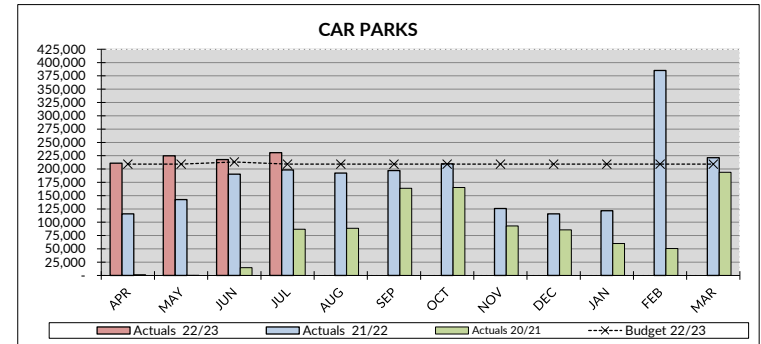
Fund Average 0.7726%
 7 Day SONIA (compou) 0.9500%
 3 Month SONIA (com) 0.7250%

Position as at the end of July 2022 (Period 202304)	22/23 Opening Balance	Position as at the end of July 2022 (Period 202304)	22/23 Cumulative Movement to Date
E Earmarked Reserve - Budget Stabilisation	(8,502)	(8,502)	-
E Earmarked Reserve - NNDR Safety Net Deficit Reserve	(4,280)	(4,280)	-
E Earmarked Reserve - Financial Plan	(2,328)	(2,328)	-
E Earmarked Reserve - Carry Forward Items (DAC)	(1,601)	(1,573)	28
E Earmarked Reserve - Housing & Commercial Growth Fund	(566)	(566)	-
E Earmarked Reserve - Homelessness Prevention	(536)	(516)	20
E Earmarked Reserve - Capital Expenditure Reserve	(500)	(500)	-
E Earmarked Reserve - IT Asset Maintenance	(440)	(440)	-
E Earmarked Reserve - New Homes Bonus Reserve	(406)	(406)	-
E Earmarked Reserve - Pension Fund Valuation Adj.	(359)	(359)	-
E Earmarked Reserve - Capital Financing	(328)	(328)	-
E Earmarked Reserve - Vehicle Renewal (DAA)	(324)	(324)	-
E Earmarked Reserve - Property Investment Strategy Maintenance Reserve	(310)	(310)	-
E Earmarked Reserve - Action and Development	(296)	(296)	-
E Earmarked Reserve - Local Plan/LDF	(285)	(285)	-
E Earmarked Reserve - Vehicle Insurance (DAZ)	(266)	(266)	-
E Earmarked Reserve - Community Development Reserve	(166)	(166)	-
E Earmarked Reserve - Community Infrastructure Levy Administration (CIL)	(152)	(152)	-
E Earmarked Reserve - District Elections (DAZ)	(134)	(134)	-
E Earmarked Reserve - DWP Hsg Benefit Subsidy	(123)	(123)	-
E Earmarked Reserve - RHB repayable Assistance	(109)	(109)	-
E Earmarked Reserve - NETZERO	(108)	(108)	-
E Earmarked Reserve - Corporate Project Support Reserve	(100)	(96)	4
	(22,218)	(22,166)	52
Other Earmarked Reserves (balances <£100k)	(439)	(439)	-
Total Earmarked Reserves	(22,657)	(22,606)	52
General Fund	(1,700)	(1,700)	-
Total Reserves	(24,358)	(24,306)	52

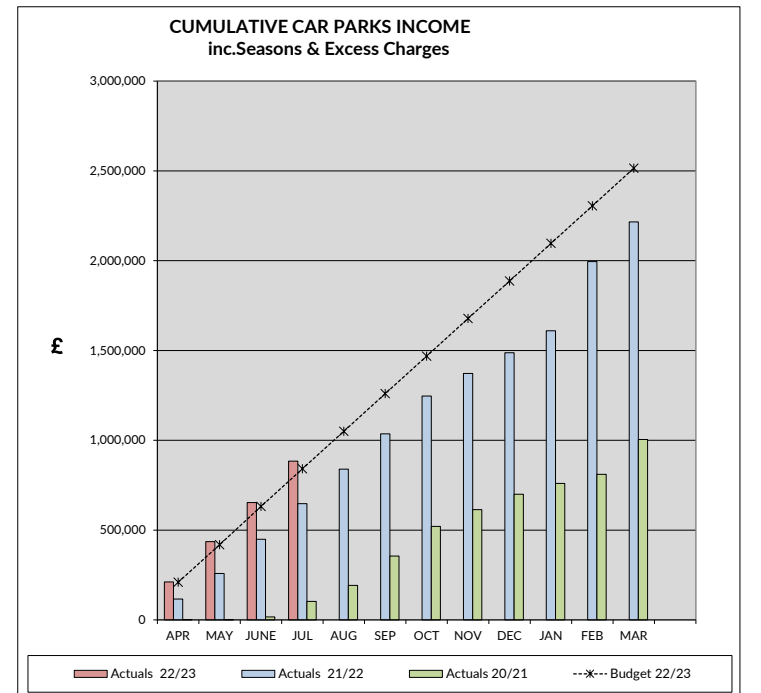
Appendix B : Income Graphs Summary

	ACTUAL	Previous Year comparatives	Budget YTD	Variance YTD · brackets show underachieve ment	Annual Budget
Car Parks	884,237	448,706	840,927	43,310	2,514,782
Car Parking - On Street	362,542	189,972	305,976	56,566	917,928
Licensing Regime	73,218	30,583	33,120	40,098	103,349
Taxis	56,092	24,922	53,312	2,780	159,936
Land Charges	45,682	48,830	75,431	(29,748)	222,292
Planning - Development Management	399,865	281,404	338,691	61,174	1,016,072
Building Control	190,517	166,274	173,495	17,022	520,484
Total	2,012,154	1,190,691	1,820,951	191,203	5,454,843

Appendix B: CAR PARKS (HWCARPK)	Actuals 20/21	Actuals 21/22	Actuals 22/23	Increase / (decrease) from 22/22 to 22/23	Budget 22/23	Variance (Budget- Actuals)	Manager's Forecast
APR	1,513	115,730	210,882	95,151	209,232	1,650	-
MAY	158	142,691	224,840	82,149	209,232	15,608	-
JUN	14,588	190,284	217,774	27,490	213,232	4,542	-
JUL	86,759	198,274	230,741	32,467	209,232	21,509	-
AUG	88,754	192,326	-	-	209,232	-	-
SEP	163,789	196,998	-	-	209,232	-	-
OCT	165,320	209,840	-	-	209,232	-	-
NOV	93,081	125,825	-	-	209,232	-	-
DEC	85,779	115,877	-	-	209,232	-	-
JAN	59,945	121,754	-	-	209,232	-	-
FEB	50,624	385,058	-	-	209,232	-	-
MAR	193,889	221,161	-	-	209,232	-	90,000
Total	1,004,200	2,215,818	884,237	237,257	2,514,782	43,310	90,000

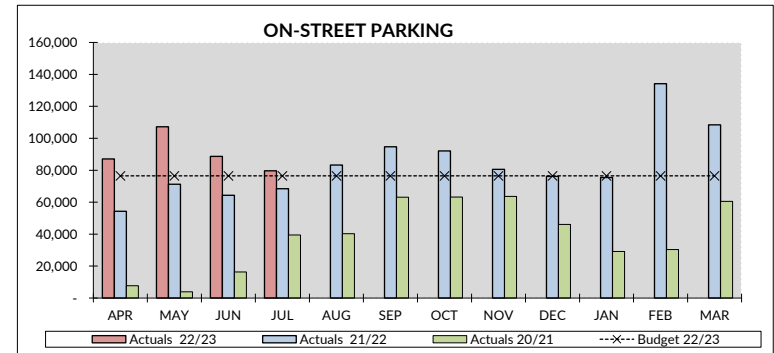


CAR PARKS (CUMULATIVE)	Actuals 20/21	Actuals 21/22	Actuals 22/23	Increase / (decrease) from 22/22 to 22/23	Budget 22/23	Variance (Budget- Actuals)	Manager's Forecast
APR	1,513	115,730	210,882	95,151	209,232	(114,080)	-
MAY	1,671	258,422	435,722	177,301	418,464	(241,163)	-
JUNE	16,260	448,706	653,496	204,790	631,696	(426,905)	-
JUL	103,018	646,980	884,237	237,257	840,927	(603,670)	-
AUG	191,772	839,306	0	-	1,050,159	-	-
SEP	355,561	1,036,304	0	-	1,259,391	-	-
OCT	520,882	1,246,144	0	-	1,468,623	-	-
NOV	613,963	1,371,968	0	-	1,677,855	-	-
DEC	699,741	1,487,846	0	-	1,887,087	-	-
JAN	759,687	1,609,600	0	-	2,096,318	-	-
FEB	810,311	1,994,658	0	-	2,305,550	-	-
MAR	1,004,200	2,215,818	0	-	2,514,782	-	90,000

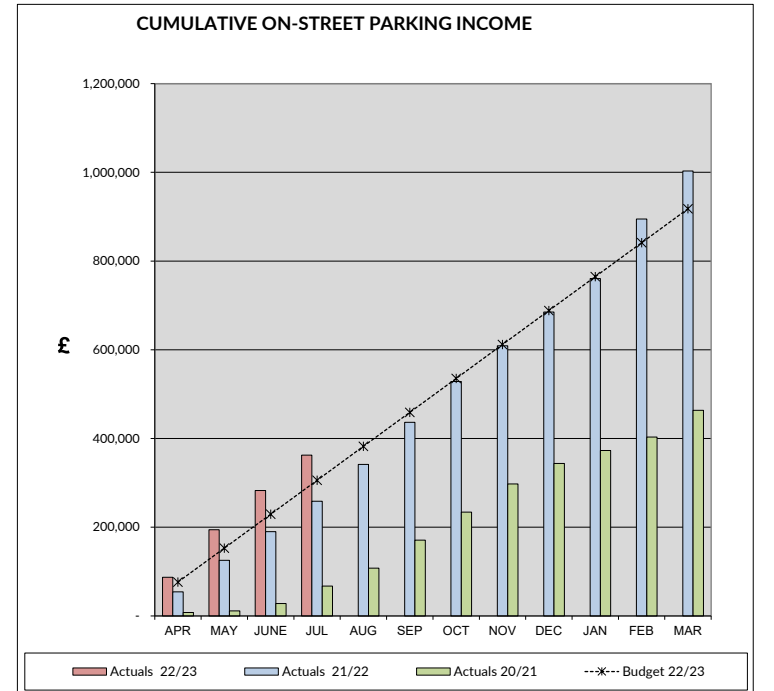


CUMULATIVE BREAKDOWN - HWCARPK	Code	Actual (Cumulative)	Budget	(Monthly)
DAY TICKETS	3300	753,412	722,308	192,544
EXCESS / PENALTY CHARGES	****1****3			
SEASON TICKETS	3310 ***2	125,737	106,099	36,941
SEASON TICKET CAR PARK	3310			
OTHER	9999, 34**	66	2,376	(69)
WAIVERS	3404			-
RENT	86**	5,022	9,000	1,257
Business Permits	3406 /3408			
Other			858	
Total		884,237	840,927	230,741

Appendix B: ON-STREET PARKING (HWDCRIM / HWENFORC)	Actuals 20/21	Actuals 21/22	Actuals 22/23	Increase / (decrease) from 21/22 to 22/23	Budget 22/23	Variance (Budget-Actuals)	Manager's Forecast
APR	7,676	54,350	87,024	32,674	76,494	10,530	-
MAY	3,884	71,258	107,176	35,918	76,494	30,682	-
JUN	16,355	64,364	88,652	24,288	76,494	12,158	-
JUL	39,461	68,471	79,690	11,220	76,494	3,196	-
AUG	40,276	83,237	-	-	76,494	-	-
SEP	63,135	94,718	-	-	76,494	-	-
OCT	63,193	92,091	-	-	76,494	-	-
NOV	63,639	80,534	-	-	76,494	-	-
DEC	46,090	76,142	-	-	76,494	-	-
JAN	29,146	75,481	-	-	76,494	-	-
FEB	30,326	134,205	-	-	76,494	-	-
MAR	60,489	108,390	-	-	76,494	-	100,000
Total	463,670	1,003,242	362,542	104,099	917,928	56,566	100,000

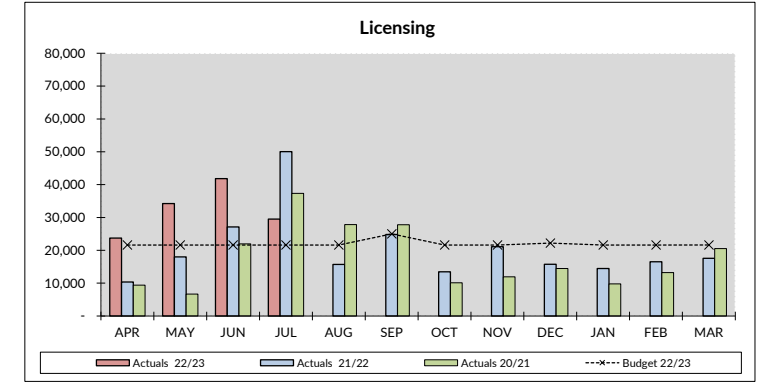


ON-STREET PARKING (CUMULATIVE)	Actuals 20/21	Actuals 21/22	Actuals 22/23	Increase / (decrease) from 21/22 to 22/23	Budget 22/23	Variance (Budget-Actuals)	Manager's Forecast
APR	7,676	54,350	87,024	32,674	76,494	10,530	-
MAY	11,560	125,609	194,200	68,591	152,988	41,212	-
JUNE	27,915	189,972	282,852	92,880	229,482	53,370	-
JUL	67,376	258,443	362,542	104,099	305,976	56,566	-
AUG	107,652	341,680	-	-	382,470	-	-
SEP	170,787	436,399	-	-	458,964	-	-
OCT	233,980	528,490	-	-	535,458	-	-
NOV	297,619	609,024	-	-	611,952	-	-
DEC	343,709	685,166	-	-	688,446	-	-
JAN	372,855	760,646	-	-	764,940	-	-
FEB	403,181	894,852	-	-	841,434	-	-
MAR	463,670	1,003,242	-	-	917,928	-	100,000

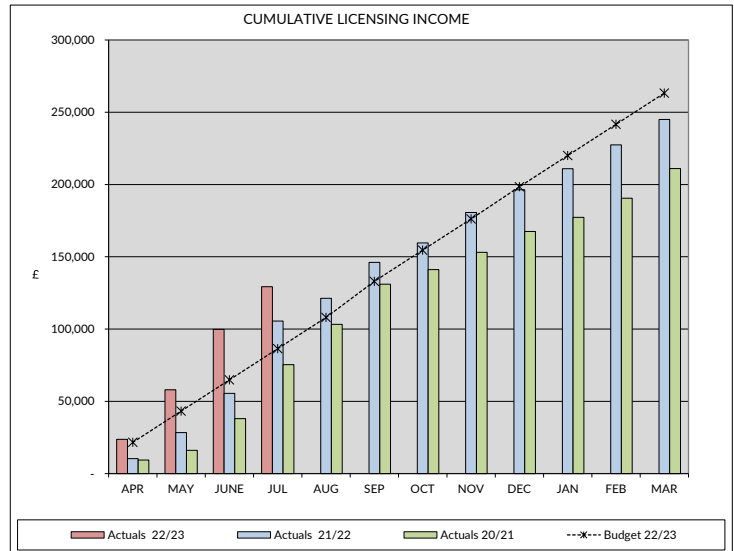


CUMULATIVE BREAKDOWN - HWDCRIM / HWENFORC	Code	Actual (Cumulative)	Budget	(Monthly)
ON STREET PARKING	3300	160,406	161,768	41,058
PENALTY NOTICES	3403	149,957	97,103	24,587
WAIVERS	3404	14,576	3,960	4,679
Driveway Access Protection Lines	3405	450	-	75
RESIDENTS PERMITS	3406	35,181	19,008	8,622
BUSINESS PERMITS	3408	653	24,137	540
OTHER	9999	1,320	-	130
Total		362,542	305,976	79,690

Appendix B: Licensing (EHLICREG & DSTAXIL)	Actuals 20/21	Actuals 21/22	Actuals 22/23	Increase / (decrease) from 21/22 to 22/23	Budget 22/23	Variance (Budget-Actuals)	Manager's Forecast
APR	9,404	10,356	23,747	13,391	21,608	2,139	-
MAY	6,655	18,021	34,255	16,234	21,608	12,647	-
JUN	21,969	27,128	41,816	14,688	21,608	20,208	-
JUL	37,346	50,067	29,492	(20,574)	21,608	7,884	-
AUG	27,847	15,709	-	-	21,608	-	-
SEP	27,783	24,814	-	-	25,003	-	-
OCT	10,099	13,479	-	-	21,608	-	-
NOV	11,939	21,101	-	-	21,608	-	-
DEC	14,460	15,776	-	-	22,203	-	-
JAN	9,782	14,483	-	-	21,608	-	-
FEB	13,232	16,499	-	-	21,608	-	-
MAR	20,550	17,577	-	-	21,608	-	-
Total	211,066	245,010	129,310	23,738	263,285	42,878	-



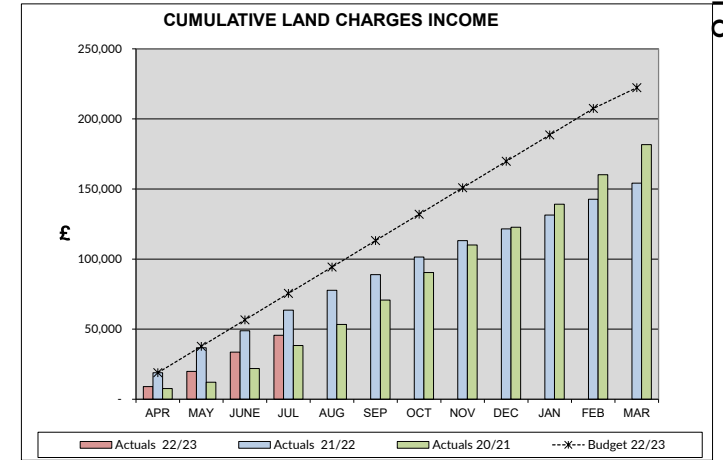
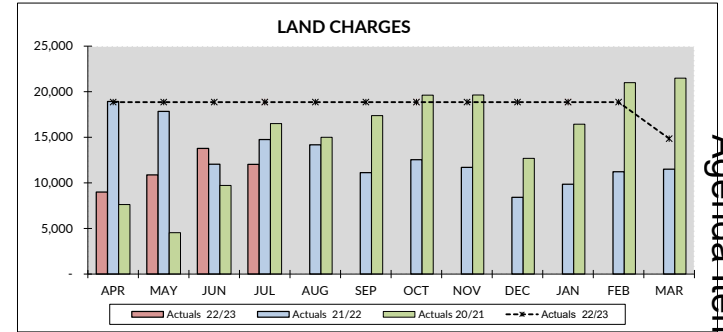
Licensing (CUMULATIVE)	Actuals 20/21	Actuals 21/22	Actuals 22/23	Increase / (decrease) from 21/22 to 22/23	Budget 22/23	Variance (Budget-Actuals)	Manager's Forecast
APR	9,404	10,356	23,747	13,391	21,608	2,139	-
MAY	16,059	28,377	58,002	29,625	43,216	14,786	-
JUNE	38,028	55,505	99,818	44,313	64,824	34,994	-
JUL	75,374	105,572	129,310	23,738	86,432	42,878	-
AUG	103,221	121,281	-	-	108,040	-	-
SEP	131,004	146,095	-	-	133,042	-	-
OCT	141,103	159,573	-	-	154,650	-	-
NOV	153,042	180,675	-	-	176,258	-	-
DEC	167,502	196,450	-	-	198,461	-	-
JAN	177,284	210,933	-	-	220,069	-	-
FEB	190,516	227,433	-	-	241,677	-	-
MAR	211,066	245,010	-	-	263,285	-	-



CUMULATIVE BREAKDOWN - EHLICREG/DSTAXIL	Code	Actual (Cumulative)	Budget	(Monthly)
Pre-application advice	EHLICREG/2189	86	0	59
Personal Licences	EHLICREG/2190	840	740	206
Premises Licence Annual Fee/Premises New/Premises Variation	EHLICREG/2192/21	64,659	28,240	14,518
Temporary Event Notice	EHLICREG/2193	4,074	2,737	714
Gambling Act Permits/Lottery	EHLICREG/2196/7/	3,740	1,403	160
Other	9999	(180)	-	-
Pavement Licence	EHLICREG/2222	0	-	-
Scrap Metal Dealers	EHLICREG/2241	0	-	(507)
Taxi Licensing	94300/DSTAXIL	50,360	53,312	12,250
Other	94300/DSTAXIL/99	5,733	-	1,585
Total		129,310	86,432	29,492

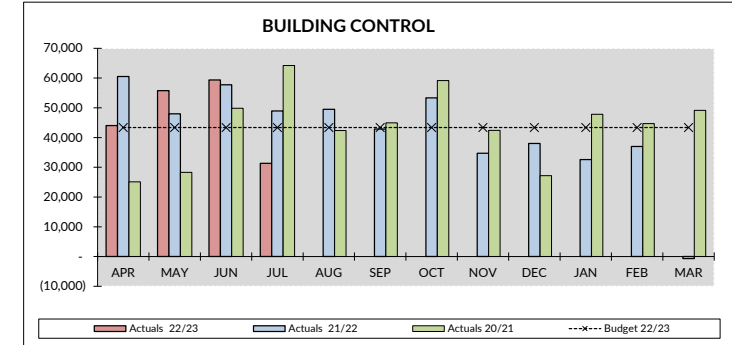
Appendix B: LAND CHARGES (LPLNDCH)				Increase / (decrease)	Variance (Budget- Manager's		
	Actuals 20/21	Actuals 21/22	Actuals 22/23	from 21/22 to 22/23	Budget 22/23	Actuals	Forecast
APR	7,630	18,930	8,992	(9,938)	18,858	(9,866)	-
MAY	4,532	17,846	10,870	(6,976)	18,858	(7,988)	-
JUN	9,717	12,054	13,787	1,733	18,858	(5,071)	-
JUL	16,500	14,749	12,034	(2,715)	18,858	(6,824)	-
AUG	14,999	14,184	-	-	18,858	-	-
SEP	17,377	11,125	-	-	18,858	-	-
OCT	19,628	12,546	-	-	18,858	-	-
NOV	19,636	11,699	-	-	18,858	-	-
DEC	12,692	8,422	-	-	18,858	-	-
JAN	16,441	9,857	-	-	18,858	-	-
FEB	20,998	11,230	-	-	18,858	-	-
MAR	21,489	11,502	-	-	14,858	-	(80,000)
Total	181,639	154,144	45,682	(17,896)	222,292	(29,748)	(80,000)

LAND CHARGES (CUMULATIVE)				Increase / (decrease)	Variance (Budget- Manager's		
	Actuals 20/21	Actuals 21/22	Actuals 22/23	from 21/22 to 22/23	Budget 22/23	Actuals	Forecast
APR	7,630	18,930	8,992	(9,938)	18,858	(9,866)	-
MAY	12,162	36,776	19,862	(16,914)	37,715	(17,854)	-
JUNE	21,879	48,830	33,649	(15,181)	56,573	(22,924)	-
JUL	38,379	63,579	45,682	(17,896)	75,431	(29,748)	-
AUG	53,378	77,763	-	-	94,288	-	-
SEP	70,755	88,888	-	-	113,146	-	-
OCT	90,383	101,435	-	-	132,004	-	-
NOV	110,019	113,133	-	-	150,861	-	-
DEC	122,711	121,555	-	-	169,719	-	-
JAN	139,152	131,412	-	-	188,577	-	-
FEB	160,150	142,642	-	-	207,434	-	-
MAR	181,639	154,144	-	-	222,292	-	(80,000)

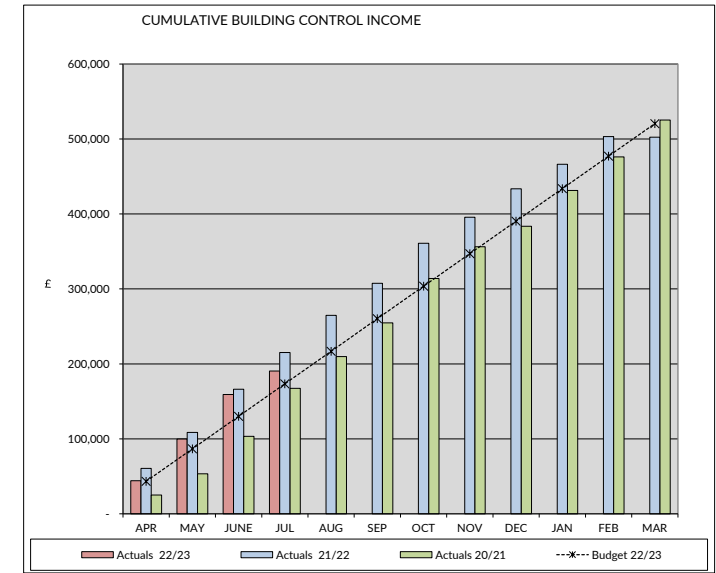


Agenda Item 8

Appendix B: BUILDING CONTROL (DVBCFEE)	Actuals 20/21	Actuals 21/22	Actuals 22/23	Increase / (decrease) from 21/22 to 22/23	Budget 22/23	Variance (Budget-Actuals)	Manager's Forecast
APR	25,107	60,545	44,057	(16,488)	43,374	683	-
MAY	28,305	47,988	55,758	7,770	43,374	12,385	-
JUN	49,857	57,741	59,365	1,624	43,374	15,991	-
JUL	64,205	48,928	31,337	(17,591)	43,374	(12,037)	-
AUG	42,367	49,476	-	-	43,374	-	-
SEP	44,930	42,851	-	-	43,374	-	-
OCT	59,144	53,334	-	-	43,374	-	-
NOV	42,429	34,743	-	-	43,374	-	-
DEC	27,203	38,039	-	-	43,374	-	-
JAN	47,838	32,591	-	-	43,374	-	-
FEB	44,709	36,979	-	-	43,374	-	-
MAR	49,136	(680)	-	-	43,374	-	-
Total	525,230	502,536	190,517	(24,685)	520,484	17,022	-

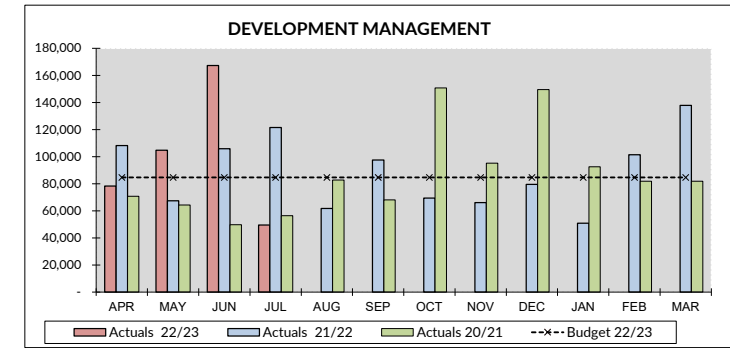


BUILDING CONTROL (CUMULATIVE)	Actuals 20/21	Actuals 21/22	Actuals 22/23	Increase / (decrease) from 21/22 to 22/23	Budget 22/23	Variance (Budget-Actuals)	Manager's Forecast
APR	25,107	60,545	44,057	(16,488)	43,374	683	-
MAY	53,412	108,533	99,815	(8,718)	86,747	13,068	-
JUNE	103,269	166,274	159,180	(7,094)	130,121	29,059	-
JUL	167,474	215,202	190,517	(24,685)	173,495	17,022	-
AUG	209,841	264,678	-	-	216,868	-	-
SEP	254,771	307,529	-	-	260,242	-	-
OCT	313,915	360,863	-	-	303,616	-	-
NOV	356,344	395,606	-	-	346,989	-	-
DEC	383,547	433,645	-	-	390,363	-	-
JAN	431,385	466,236	-	-	433,737	-	-
FEB	476,094	503,216	-	-	477,110	-	-
MAR	525,230	502,536	-	-	520,484	-	-

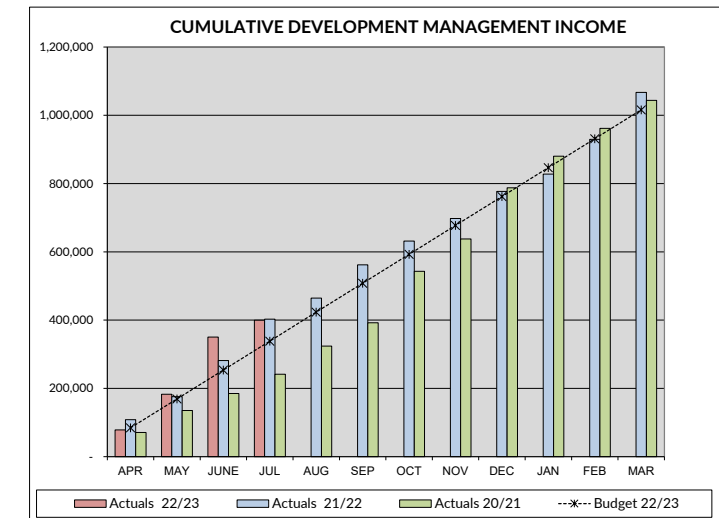


CUMULATIVE BREAKDOWN	Code	Actual (Cumulative)	Budget	(Monthly)
Plan Fee	3066	128,954	108,298	22,236
Inspection Fee	3067	59,397	65,197	9,100
Other	9999	2,166	-	-
New Burdens Grant	3905	0	-	-
Total		190,517	173,495	31,337

Appendix B: DEVELOPMENT MANAGEMENT (DVDEVCT/DVDEVRND)				Increase / (decrease) from	Variance	Manager's
	Actuals 20/21	Actuals 21/22	Actuals 22/23	21/22 to 22/23	(Budget-Actuals)	Forecast
APR	70,765	108,220	78,359	(29,862)	84,673	(6,314)
MAY	64,358	67,370	104,712	37,343	84,673	20,040
JUN	49,790	105,814	167,284	61,470	84,673	82,611
JUL	56,443	121,474	49,510	(71,964)	84,673	(35,163)
AUG	82,700	61,771	-	-	84,673	-
SEP	68,065	97,539	-	-	84,673	-
OCT	150,748	69,405	-	-	84,673	-
NOV	95,145	66,081	-	-	84,673	-
DEC	149,560	79,495	-	-	84,673	-
JAN	92,513	50,807	-	-	84,673	-
FEB	81,896	101,458	-	-	84,673	-
MAR	81,833	137,915	-	-	84,673	-
Total	1,043,816	1,067,348	399,865	(3,013)	1,016,072	61,174



DEVELOPMENT MANAGEMENT (CUMULATIVE)				Increase / (decrease) from	Variance	Manager's
	Actuals 20/21	Actuals 21/22	Actuals 22/23	21/22 to 22/23	(Budget-Actuals)	Forecast
APR	70,765	108,220	78,359	(29,862)	84,673	(6,314)
MAY	135,123	175,590	183,071	7,481	169,345	13,726
JUNE	184,913	281,404	350,355	68,951	254,018	96,337
JUL	241,356	402,878	399,865	(3,013)	338,691	61,174
AUG	324,056	464,648	-	-	423,363	-
SEP	392,121	562,187	-	-	508,036	-
OCT	542,869	631,592	-	-	592,709	-
NOV	638,014	697,673	-	-	677,381	-
DEC	787,574	777,168	-	-	762,054	-
JAN	880,087	827,975	-	-	846,727	-
FEB	961,983	929,433	-	-	931,399	-
MAR	1,043,816	1,067,348	-	-	1,016,072	-



CUMULATIVE BREAKDOWN: DVDEVCT/DVDEVRND	Code	Actual (Cumulative)	Budget	(Monthly)
Planning Application Fees	3009	368,830	299,710	399,930
Other	9999	(375)	3024	0
Planning Performance Agreements	3012	-	0	0
Pre-application Fees	8329	-	0	0
Pre-application Fees	8330	31,110	31,868	9,580
Monitoring Fees	3106	300	4,089	0
RECH-Other A/C/S	98100	-	-	-
Total		399,865	338,691	49,510